NOTICE

To Whomsoever It May Concern

Vardhman Industries Limited
Under Corporate Insolvency Resolution Process
Insolvency Commencement Date 16th November, 2017

EVALUATION MATRIX FOR RESOLUTION APPLICANTS

The Resolution Professional hereby uploads the Evaluation Matrix, as approved by Committee of Creditors, in accordance with Regulation 36A (2) of Insolvency & Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons) (Amendment) Regulations, 2018, on the company website for all prospective Resolution Applicants.

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Regn. No: IBBI/IPA-003/IP-N00024 /2017-2018/10174

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Evaluation Matrix Vardhman Industries Limited

| S. No. | Parameters | Percentage | | |
|--------|--|------------|--|--|
| | Quantitative | 70% | | |
| i. | Upfront Cash Recovery as per Resolution Plan | | | |
| ii. | NPV factoring in upfront cash recovery (based on tiered rate of discount) | | | |
| iii. | Equity upside | | | |
| iv. | Fresh Equity Infusion for improving operations, if lenders continue with company | | | |
| | Qualitative | | | |
| v. | Reasonableness of Financial Projections | 30% | | |
| vi. | Ability to turnaround distressed companies | | | |
| vii. | Standing of Bidder |] | | |

| S. No. | Parameters | Score Matrix | | Weightage | Max. Score | Score Obtained |
|--------|---|--|-------------------|--------------------|-----------------------|------------------------|
| | Quantitative | | | | | |
| | | Particulars | Score | | | |
| 1 | Upfront Cash Recovery as per Resolution Plan # | >=35% of the Resolution Debt amount | 10 | 200% | 20 Marks | |
| | | >=30% <35% of the Resolution Debt amount | 8 | | | |
| | | >=20% <30% of the Resolution Debt amount | 6 | | | |
| | | >=10% <20% of the Resolution Debt amount | 4 | | | |
| | | >=5% <10% of the Resolution Debt amount | 2 | | | |
| | | <5% of the Resolution Debt amount | 1 | | | |
| | | No cash recovery | 0 | | | |
| | | Particulars | Score | | 35 Marks | |
| | NPV factoring in upfront cash recovery | >=70% of the Resolution Debt amount | 10 | | | |
| | (based on following tiered rate of interest) Period Rate of Discount 0-5 years 8% >5 years upto 10 years 10% >10 years upto 15 years 15% >15 years 30% | >=65% <70% of the Resolution Debt amount | 9 | | | |
| | | >=60% <65% of the Resolution Debt amount | 8 | | | |
| 2 | | >=50% <60% of the Resolution Debt amount | 6 | 350% | | |
| | | >=40% <50% of the Resolution Debt amount | 4 | | | |
| | | >=30% <40% of the Resolution Debt amount | 3 | | | |
| | | >=20% <30% of the Resolution Debt amount | 2 | | | |
| | | <20% of the Resolution Debt amount | 0 | | | |
| | # Resolution Plan involving upfront cash the source should be laid out in the plan | n recovery should be backed by letter of Commiti | ment from the Bar | nk or Cheque. If ı | upfront cash infusion | on is by way of equity |
| | | Expected upside if, | Score | | 5 Marks | |
| | Equity upside | >=10% of the resolution debt amount | 10 | | | |
| | | >=8% <10% of the resolution debt amount | 8 | | | |
| 3 | | >=6% <8% of the resolution debt amount | 4 | 50% | | |
| | | >=4% <6% of the resolution debt amount | 3 | | | |
| | | >=1% <4% of the resolution debt amount | 2 | | | |
| | | No upside | 0 | | | |
| | Fresh Equity Infusion for improving operations (If lenders continue with the Company) | Expected upside if, | Score | 100% | 10 Marks | |
| | | >=15% of the resolution debt amount | 10 | | | |
| 4 | | >=10% <15% of the resolution debt amount | 8 | | | |
| | | >=5% <10% of the resolution debt amount | 4 | | | |
| | | >=1% <5% of the resolution debt amount | 2 | | | |
| | | No Infusion | 0 | | | |

| | Qualitative | | | | | |
|---|---|---|------|-----------|--|--|
| 1 | Reasonableness of Financial Projections i.e. Sales, EBITDA,EBIT etc/Certainty/Likelihood/Feasibility /Eventuality of honouring proposed commitments | Range: 0-10 | 100% | 10 Marks | | |
| | Ability to turnaround distressed companies - Managerial competence and technical abilities, key managerial personnel, track record in implementing turnaround of stressed assets etc. | Range: 0-10 | 100% | 10 Marks | | |
| | Standing of Bidder/Group in sector/External Rating/adherence to financial discipline/record of regulatory compliance/whether NPA, including Group Companies, <12 months | Range: 0-10 (Based on the track record of the Bidder) If NPA, including Group Companies <12 months, will fetch a score of "0". | 100% | 10 Marks | | |
| | Grand Total | | | 100 Marks | | |

Resolution debt for the evaluation matrix shall mean the total admitted claims in the company as on upload date (i.e. 137 Cr) which may undergo change based on admission/rejection of claim)

All periods in the evaluation matrix are from NCLT approval date